# **FY2024 Activity Policy**

## **Direction and Pillars of Activities**

#### <Direction of Activities>

"Proactive activities toward fellow workers and workplaces" and "Creation of a work environment that ensures lively work with peace of mind that responds to environmental changes"

#### <Pillars of Activities>

- 1. Activities that place importance on people-to-people relationships
- 2. Creating a healthy and comfortable working environment in response to social and environmental changes

## **FY2024 Activities**

## <Slogan>

Connect our feelings toward our fellow workers. Launch activities for our fellow workers! !

## <Key Activities>

### 1. Activities that place importance on people-to-people relationships

- (1) Creating a workplace that values compassion and deepens mutual understanding and trust
- (2) Making the union accessible and attractive
- (3) Aiming for "happiness in their own way" for all employees of the Shiseido group
- (4) Promoting Diversity through Communication Overseas
- (5) Enhance vitality, develop human resources, and contribute to social through exchanges and activities outside the company
- (6) Disseminate fresh information through public relations activities and strengthen ties with union members

# 2. Creating a healthy and comfortable working environment in response to social and environmental changes

- (1) Collaboration within the workplace and management check function in corporate governance
- (2) Promote efforts to resolve issues related to constant long working hours (environmental aspects) and aim for a good work-life cycle
- (3) Follow-up on the operation of the personnel system and initiatives for ongoing issues
- (4) Well-being activities aimed at physical, mental, and social well-being
- (5) Strengthening of consultation functions on labor issues in general
- (6) Improve knowledge through skill development, broaden perspective, and reduce anxiety

# **Medium-term Priority Activities**

#### <HUMAN> Improve human skills and value being yourself

Connect warmly so that everyone respects each other as human beings

Skill upgrading (communication, intellect, willpower, physical strength, and execution skills)

#### <WORK> Improve engagement

Improvement of work style, self-reliant career development, business skills, workplace problem solving

#### **<LIFE>** Life planning

Asset building, investment education, community and social contribution, exchanges with other labor unions and different industries